MOBIUS (September 2008) Assessment Model for FY 09-12

2009-10		
Data Element	**Percentage**	**Amount in Budget**
Annual Membership ($10,000 per institution)	fixed	$600,000
Item records on MCO servers	20%	$421,880
Item records on Cluster servers	20%	$421,880
Total Circ Activity (MOBIUS servers)	20%	$421,880
User Ports/Licenses	20%	$421,880
In-cluster borrowing (MOBIUS servers)	20%	$421,880
InnReach borrowing	20%	$421,880
Total Lending	-20%	-$421,880
Portion of Budget Divided by Percentage	100%	$2,109,401
Total Budget (increase of 6% over 2008-09)		$2,709,401

2010-11		
Data Element	**Percentage**	**Amount in Budget**
Annual Membership ($10,000 per institution)	fixed	$600,000
Item records on MCO servers	20%	$454,393
Item records on Cluster servers	20%	$454,393
Total Circ Activity (MOBIUS servers)	20%	$454,393
User Ports/Licenses	20%	$454,393
In-cluster borrowing (MOBIUS servers)	20%	$454,393
InnReach borrowing	20%	$454,393
Total Lending	-20%	-$454,393
Portion of Budget Divided by Percentage	100%	$2,271,965
Total Budget (increase of 6% over 2009-10)		$2,871,965

2011-12		
Data Element	**Percentage**	**Amount in Budget**
Annual Membership ($10,000 per institution)	fixed	$600,000
Item records on MCO servers	20%	$488,857
Item records on Cluster servers	20%	$488,857
Total Circ Activity (MOBIUS servers)	20%	$488,857
User Ports/Licenses	20%	$488,857
In-cluster borrowing (MOBIUS servers)	20%	$488,857
InnReach borrowing	20%	$488,857
Total Lending	-20%	-$488,857
Portion of Budget Divided by Percentage	100%	$2,444,283
Total Budget (increase of 6% over 2010-11)		$3,044,283

Structure of Model: The MOBIUS Financial Planning Task Force has created a four-part model distributing costs among all members and participants. (1) Membership. A fixed charge of $10,000 per member library, covering basic training, a courier stop, and part of administrative overhead. (2) Size. All libraries share the costs of maintaining their collection on the central MCO servers, proportional to the number of item records they have on those servers. Those using MOBIUS automation have an additional charge proportional to the number of item records they have on the cluster servers. (3) Dynamic Use. Libraries share this part of the costs based on Total Circulation Activity (representing public use) and licenses (representing staff use). (4) Borrowing / Lending. Those libraries borrowing within a cluster share those costs proportionally. All libraries share INN-Reach costs proportional to their borrowing. Each library receives a credit based on its proportion of the total lending in the system. Libraries may have additional charges based on custom services beyond the basic assessment figure.
Budget Variation: The budgets presented here are for illustrative purposes only. They use a 6% inflation factor for each year, but the actual budgets will of course be determined by the Executive Committee and the Council, depending on contingencies of services and staffing that may arise over the time period.

Phase In: Since this new model represents a major change for some MOBIUS institutions, it is recommended that it be phased in over three years. The data on the next spreadsheet represents the 2006-07 year for items, circulation, and licenses. The lending and borrowing statistics represent a three year average (2005-08). Just as the budget would change each year , as illustrated above, so would the data from individual institutions. For the purpose of this illustration, the same data is being used in all three assessment models. Each of the annual assessment spreadsheets illustrates how the assessments would adjust over time, the first one being one third of the way to matching the new model (the target figure), the second year being two thirds of the way to matching thenew model (the target figure), and the final year matching the new model.

Institution	Items(MCO)	Items(Cluster)	Total Circ Activity	Licenses	ClusterLends	ClusterBorrows	InnReachLends	InnReachBorrows	Total Lending
Assemblies of God Theological Seminary	103,556	103,556	35,274	7	1,148	401	1,529	212	2,677
Avila University	82,235	82,235	13,762	6	390	283	726	501	1,116
Baptist Bible	80,599	80,599	25,555	5	608	546	678	262	1,286
Central Methodist	67,110	67,110	10,981	5	246	548	680	729	926
Columbia College	88,947	88,947	26,399	6	346	827	1,088	1,709	1,434
Conception Seminary	125,518	125,518	16,490	5	236	319	1,094	706	1,330
Cottey	73,309	73,309	18,886	7	677	337	590	1,091	1,267
Covenant Theological Seminary	82,296	82,296	48,711	5	792	693	1,400	1,217	2,192
Crowder	73,643	73,643	15,470	5	404	889	780	500	1,184
Culver-Stockton	116,637	116,637	12,983	5	512	174	1,095	437	1,607
Drury	192,367	192,367	41,633	12	940	1,528	2,045	1,428	2,985
East Central	58,832	58,832	28,724	6	339	362	1,119	736	1,458
Fontbonne	89,865	89,865	22,469	8	474	569	1,266	1,000	1,740
Forest Institute of Professional Psych	7,933	7,933	12,905	5	70	57	168	111	238
Hannibal-LaGrange	125,358	125,358	16,153	5	394	287	1,181	655	1,575
Harris Stowe	80,992	80,992	10,023	6	456	115	896	267	1,352
Jefferson	100,757	100,757	27,534	8	441	390	1,323	851	1,764
Kansas City Art Institute	39,863	39,863	49,452	6	95	187	421	244	516
Kenrick-Glennon Theological Seminary	83,034	83,034	8,470	5	301	62	730	162	1,031
Kirksville College of Osteopathic Med	20,807	20,807	9,047	8	64	224	193	423	257
Lincoln	142,804	142,804	19,260	14	497	228	938	341	1,435
Lindenwood	87,326	87,326	17,868	6	431	829	1,146	1,999	1,577
Linn State Technical	20,372	20,372	38,801	5	205	61	532	213	737
Logan College of Chiropractic	49,448	49,448	57,457	7	93	74	512	251	605
Maryville	139,083	139,083	22,976	10	491	601	1,288	1,771	1,779
Metropolitan Community College	137,663	137,663	59,568	23	3,374	3,684	2,678	1,850	6,052
Midwest Baptist Theological Seminary	116902	116,902	18,687	5	242	301	531	217	773
Mineral Area College	49,979	49,979	11,751	5	154	142	768	160	922
Missouri Baptist	59,027	59,027	9,400	5	224	560	501	321	725
Missouri River Regional Library	248,282	0	0	0	0	0	4,978	2,922	4,978
Missouri Southern	392,972	392,972	46,957	16	1,355	1,013	1,741	1,208	3,096
Missouri State Library	135,664	135,664	3,578	10	121	230	274	991	395

Institution	Items(MCO)	Items(Cluster)	Total Circ Activity	Licenses	ClusterLends	ClusterBorrows	InnReachLends	InnReachBorrows	Total Lending
Missouri State University	1,063,696	1,063,696	265913	44	3,738	2,706	8,625	5,722	12,363
Missouri University of Sci & Technology	559,280	559280	97,907	18	3,057	3,553	2,284	1,788	5,341
Missouri Valley	75,261	75,261	17,101	6	380	429	853	269	1,233
Missouri Western	251,355	251,355	21,545	14	296	667	1,719	1,666	2,015
Moberly Area Community College	21,641	21,641	3,206	6	239	764	418	652	657
North Central Missouri College	38,896	38,896	4,680	5	96	115	226	103	322
Northwest Missouri State	431,029	431,029	112,096	18	765	292	3,522	1,435	4,287
Ozarks Technical Community College	40,370	40,370	28,271	12	512	1,562	952	582	1,464
Rockhurst University	234,330	234,330	22,573	6	416	567	975	831	1,391
Southeast Missouri State	507,762	507,762	64,160	28	557	562	4,308	3,424	4,865
Southwest Baptist University	316,804	316,804	39,958	13	705	791	1,442	625	2,147
Springfield-Green County Library	534,332	0	0	0	0	0	10,581	10,461	10,581
St. Charles County Community College	97,206	97,206	38,085	9	581	387	1,837	628	2,418
St. Louis College of Pharmacy	72,431	72,431	19,379	5	100	260	275	587	375
St. Louis Community College	383,831	383,831	370,712	40	923	991	6,875	3,054	7,798
St. Louis University	2,344,926	0	0	0	0	0	8,545	8,174	8,545
St. Paul School of Theology	98,319	98,319	25,821	5	487	348	1,167	375	1,654
State Fair Community College	60,391	60,391	4,994	5	221	291	410	121	631
Stephens	135,388	135,388	20,076	6	537	261	1,241	993	1,778
Three Rivers Community College	36,215	36,215	14,329	5	299	301	658	800	957
Truman State	761,172	761,172	313,253	24	1,154	1,061	5,119	12,850	6,273
University of Central Missouri	831,284	831,284	158,783	29	945	525	5,232	2,560	6,177
University of Missouri (Columbia)	3,794,700	3,794,700	565,246	148	23,792	26,468	21,295	7,785	45,087
University of Missouri - Kansas City	1,766,716	1,766,716	254,119	80	10,188	8,571	12,017	3,321	22,205
University of Missouri - St. Louis	1,034,086	1,034,086	156,998	42	6,871	6,713	6,924	3,827	13,795
Washington University in St. Louis	3,295,074	0	0	0	0	0	16,850	18,433	16,850
Webster University / Eden	366,572	366,572	145,406	18	1,311	1,069	4,584	3,987	5,895
Westminster	119,632	119,632	19,074	6	343	778	756	1,538	1,099
William Jewell	200,690	200,690	37,316	7	852	459	1,979	644	2,831
William Woods	120,996	120,996	22,592	6	711	238	1,284	466	1,995
Total	22,867,565	16,444,951	3,600,817	836		77,250		123,186	244,038

MOBIUS (September 2008) Assessment Model for FY 09-10

ASSESSMENTS 2009-10

Institution	Cluster	Fixed	Items(MCO)	Items(Local)	Tot Circ Act	Licenses	IntraCluster	InnReach	Lending	Target	2008-09	Plus 6%	Assessmen	% change
Assemblies of God Theological Semin	SWAN	$10,000	$1,910	$2,657	$4,133	$3,532	$2,190	$726	-$4,628	**$20,521**	$20,760	$22,006	$21,511	3.6%
Avila University	WILO	$10,000	$1,517	$2,110	$1,612	$3,028	$1,546	$1,716	-$1,929	**$19,599**	$18,019	$19,100	$19,266	6.9%
Baptist Bible	SWAN	$10,000	$1,487	$2,068	$2,994	$2,523	$2,982	$897	-$2,223	**$20,728**	$15,278	$16,195	$17,706	15.9%
Central Methodist	Quest	$10,000	$1,238	$1,722	$1,287	$2,523	$2,993	$2,497	-$1,601	**$20,658**	$15,278	$16,195	$17,682	15.7%
Columbia	Arthur	$10,000	$1,641	$2,282	$3,093	$3,028	$4,516	$5,853	-$2,479	**$27,934**	$18,019	$19,100	$22,045	22.3%
Conception Seminary	Towers	$10,000	$2,316	$3,220	$1,932	$2,523	$1,742	$2,418	-$2,299	**$21,852**	$15,278	$16,195	$18,080	18.3%
Cottey College	SWAN	$10,000	$1,352	$1,881	$2,213	$3,532	$1,840	$3,736	-$2,190	**$22,365**	$20,760	$22,006	$22,125	6.6%
Covenant Theological Seminary	Bridges	$10,000	$1,518	$2,111	$5,707	$2,523	$3,785	$4,168	-$3,789	**$26,023**	$15,278	$16,195	$19,471	27.4%
Crowder	SWAN	$10,000	$1,359	$1,889	$1,813	$2,523	$4,855	$1,712	-$2,047	**$22,104**	$15,278	$16,195	$18,165	18.9%
Culver-Stockton	Lance	$10,000	$2,152	$2,992	$1,521	$2,523	$950	$1,497	-$2,778	**$18,857**	$15,278	$16,195	$17,082	11.8%
Drury University	SWAN	$10,000	$3,549	$4,935	$4,878	$6,056	$8,345	$4,891	-$5,160	**$37,492**	$34,465	$36,533	$36,853	6.9%
East Central	Archway	$10,000	$1,085	$1,509	$3,365	$3,028	$1,977	$2,521	-$2,521	**$20,965**	$18,019	$19,100	$19,722	9.4%
Fontbonne University	Bridges	$10,000	$1,658	$2,305	$2,633	$4,037	$3,107	$3,425	-$3,008	**$24,157**	$23,501	$24,911	$24,660	4.9%
Forest Institute of Professional Psych	SWAN	$10,000	$146	$204	$1,512	$2,523	$311	$380	-$411	**$14,665**	$15,278	$16,195	$15,685	2.7%
Hannibal-LaGrange	Lance	$10,000	$2,313	$3,216	$1,893	$2,523	$1,567	$2,243	-$2,723	**$21,032**	$15,278	$16,195	$17,807	16.6%
Harris Stowe	Bridges	$10,000	$1,494	$2,078	$1,174	$3,028	$628	$914	-$2,337	**$16,979**	$18,019	$19,100	$18,393	2.1%
Jefferson	Archway	$10,000	$1,859	$2,585	$3,226	$4,037	$2,130	$2,914	-$3,050	**$23,702**	$23,501	$24,911	$24,508	4.3%
Kansas City Art Institute	WILO	$10,000	$735	$1,023	$5,794	$3,028	$1,021	$836	-$892	**$21,545**	$18,019	$19,100	$19,915	10.5%
Kenrick-Glennon Theological Seminar	Bridges	$10,000	$1,532	$2,130	$992	$2,523	$339	$555	-$1,782	**$16,289**	$15,278	$16,195	$16,226	6.2%
Kirksville College of Osteopathic Med	Lance	$10,000	$384	$534	$1,060	$4,037	$1,223	$1,449	-$444	**$18,242**	$23,501	$24,911	$22,688	-3.5%
Lincoln	Arthur	$10,000	$2,635	$3,664	$2,257	$7,065	$1,245	$1,168	-$2,481	**$25,552**	$39,947	$42,344	$36,746	-8.0%
Lindenwood University	Bridges	$10,000	$1,611	$2,240	$2,093	$3,028	$4,527	$6,846	-$2,726	**$27,620**	$18,019	$19,100	$21,940	21.8%
Linn State Technical	Lance	$10,000	$376	$523	$4,546	$2,523	$333	$729	-$1,274	**$17,756**	$15,278	$16,195	$16,715	9.4%
Logan College of Chiropractic	Bridges	$10,000	$912	$1,269	$6,732	$3,532	$404	$860	-$1,046	**$22,663**	$20,760	$22,006	$22,225	7.1%
Maryville University	Bridges	$10,000	$2,566	$3,568	$2,692	$5,046	$3,282	$6,065	-$3,075	**$30,144**	$28,983	$30,722	$30,529	5.3%
Metropolitan Community College	WILO	$10,000	$2,540	$3,532	$6,979	$11,607	$20,119	$6,336	-$10,462	**$50,650**	$65,601	$69,537	$63,241	-3.6%
Midwest Baptist Theological Seminary	WILO	$10,000	$2,157	$2,999	$2,189	$2,523	$1,644	$743	-$1,336	**$20,919**	$15,278	$16,195	$17,769	16.3%
Mineral Area College	Galahad	$10,000	$922	$1,282	$1,377	$2,523	$775	$548	-$1,594	**$15,834**	$15,278	$16,195	$16,074	5.2%
Missouri Baptist	Bridges	$10,000	$1,089	$1,514	$1,101	$2,523	$3,058	$1,099	-$1,253	**$19,132**	$15,278	$16,195	$17,174	12.4%
Missouri River Regional Library			$4,581	$0	$0	$0	$0	$10,007	-$8,606	**$5,982**	$9,000	$9,540	$8,354	-7.2%
Missouri Southern	SWAN	$10,000	$7,250	$10,081	$5,502	$8,074	$5,532	$4,137	-$5,352	**$45,224**	$45,429	$48,155	$47,178	3.8%
Missouri State Library	Arthur	$10,000	$2,503	$3,480	$419	$5,046	$1,256	$3,394	-$683	**$25,416**	$28,983	$30,722	$28,953	-0.1%
Missouri State University	SWAN	$10,000	$19,624	$27,288	$31,155	$22,204	$14,778	$19,596	-$21,373	**$123,273**	$129,226	$136,980	$132,411	2.5%
Missouri University of Sci & Technolog	Merlin	$10,000	$10,318	$14,348	$11,471	$9,084	$19,404	$6,123	-$9,233	**$71,514**	$50,911	$53,966	$59,815	17.5%
Missouri Valley	Quest	$10,000	$1,388	$1,931	$2,004	$3,028	$2,343	$921	-$2,132	**$19,483**	$18,019	$19,100	$19,228	6.7%

MOBIUS (September 2008) Assessment Model for FY 09-10

ASSESSMENTS 2009-10

Institution	Cluster	Fixed	Items(MCO)	Items(Local)	Tot Circ Act	Licenses	IntraCluster	InnReach	Lending	Target	2008-09	Plus 6%	Assessmen	% change
Missouri Western	Towers	$10,000	$4,637	$6,448	$2,524	$7,065	$3,643	$5,706	-$3,483	**$36,540**	$39,947	$42,344	$40,409	1.2%
Moberly Area Community College	Lance	$10,000	$399	$555	$376	$3,028	$4,172	$2,233	-$1,136	**$19,627**	$18,019	$19,100	$19,276	7.0%
North Central Missouri State	Towers	$10,000	$718	$998	$548	$2,523	$628	$353	-$557	**$15,211**	$15,278	$16,195	$15,867	3.9%
Northwest Missouri State	Towers	$10,000	$7,952	$11,058	$13,133	$9,084	$1,595	$4,915	-$7,411	**$50,325**	$50,911	$53,966	$52,752	3.6%
Ozarks Technical Community College	SWAN	$10,000	$745	$1,036	$3,312	$6,056	$8,530	$1,993	-$2,531	**$29,141**	$34,465	$36,533	$34,069	-1.1%
Rockhurst	WILO	$10,000	$4,323	$6,012	$2,645	$3,028	$3,097	$2,846	-$2,405	**$29,545**	$18,019	$19,100	$22,582	25.3%
Southeast Missouri State	Galahad	$10,000	$9,368	$13,026	$7,517	$14,130	$3,069	$11,726	-$8,410	**$60,426**	$80,389	$85,212	$76,950	-4.3%
Southwest Baptist University	SWAN	$10,000	$5,845	$8,127	$4,682	$6,560	$4,320	$2,140	-$3,712	**$37,963**	$37,206	$39,438	$38,946	4.7%
Springfield-Green County Library			$9,858	$0	$0	$0	$0	$35,826	-$18,292	**$27,392**	$22,000	$23,320	$24,677	12.2%
St. Charles County Community Colleg	Archway	$10,000	$1,793	$2,494	$4,462	$4,542	$2,113	$2,151	-$4,180	**$23,375**	$26,242	$27,817	$26,336	0.4%
St. Louis College of Pharmacy	Archway	$10,000	$1,336	$1,858	$2,270	$2,523	$1,420	$2,010	-$648	**$20,770**	$15,278	$16,195	$17,720	16.0%
St. Louis Community College	Archway	$10,000	$7,081	$9,847	$43,433	$20,186	$5,412	$10,459	-$13,481	**$92,938**	$115,880	$122,833	$112,868	-2.6%
St. Louis University		$10,000	$43,261	$0	$0	$0	$0	$27,994	-$14,772	**$66,483**	$26,242	$27,817	$40,705	55.1%
St. Paul School of Theology	WILO	$10,000	$1,814	$2,522	$3,025	$2,523	$1,901	$1,284	-$2,859	**$20,210**	$15,278	$16,195	$17,533	14.8%
State Fair Community College	Quest	$10,000	$1,114	$1,549	$585	$2,523	$1,589	$414	-$1,091	**$16,685**	$15,278	$16,195	$16,358	7.1%
Stephens	Arthur	$10,000	$2,498	$3,473	$2,352	$3,028	$1,425	$3,401	-$3,074	**$23,103**	$18,019	$19,100	$20,435	13.4%
Three Rivers Community College	Galahad	$10,000	$668	$929	$1,679	$2,523	$1,644	$2,740	-$1,654	**$18,528**	$15,278	$16,195	$16,973	11.1%
Truman State	Lance	$10,000	$14,043	$19,527	$36,701	$12,111	$5,794	$44,008	-$10,844	**$131,341**	$68,992	$73,132	$92,535	34.1%
University of Central Missouri	Quest	$10,000	$15,336	$21,326	$18,603	$14,635	$2,867	$8,767	-$10,678	**$80,856**	$83,347	$88,348	$85,851	3.0%
University of Missouri - Columbia	Merlin	$10,000	$70,008	$97,350	$66,226	$74,687	$144,548	$26,662	-$77,944	**$411,535**	$435,298	$461,416	$444,789	2.2%
University of Missouri - Kansas City	Merlin	$10,000	$32,594	$45,323	$29,773	$40,371	$46,808	$11,374	-$38,387	**$177,857**	$234,183	$248,234	$224,775	-4.0%
University of Missouri - St. Louis	Merlin	$10,000	$19,078	$26,529	$18,394	$21,195	$36,661	$13,106	-$23,848	**$121,115**	$121,795	$129,103	$126,440	3.8%
Washington University in St. Louis		$10,000	$60,790	$0	$0	$0	$0	$63,128	-$29,129	**$104,789**	$50,911	$53,966	$70,907	39.3%
Webster University / Eden	Bridges	$10,000	$6,763	$9,404	$17,036	$9,084	$5,838	$13,654	-$10,191	**$61,588**	$50,911	$53,966	$56,506	11.0%
Westminster	Arthur	$10,000	$2,207	$3,069	$2,235	$3,028	$4,249	$5,267	-$1,900	**$28,155**	$18,019	$19,100	$22,118	22.8%
William Jewell	WILO	$10,000	$3,702	$5,149	$4,372	$3,532	$2,507	$2,206	-$4,894	**$26,574**	$20,760	$22,006	$23,528	13.3%
William Woods	Arthur	$10,000	$2,232	$3,104	$2,647	$3,028	$1,300	$1,596	-$3,449	**$20,458**	$18,019	$19,100	$19,553	8.5%
		$600,000	$421,880	$421,880	$421,880	$421,880	$421,880	$421,880	-$421,880	**$2,709,401**	$2,556,039	$2,709,401	$2,709,401	6.0%

Institution	Cluster	Fixed	Items(MCO)	Items(Local)	Tot Circ Act	Licenses	IntraCluster	InnReach	Lending	Target	2009-2010	Plus 6%	Assessment	% change
Assemblies of God Theological Sem	SWAN	$10,000	$2,058	$2,861	$4,451	$3,805	$2,359	$782	-$4,985	**$21,331**	**$21,511**	$22,801	$21,821	1.4%
Avila University	WILO	$10,000	$1,634	$2,272	$1,737	$3,261	$1,665	$1,848	-$2,078	**$20,339**	**$19,266**	$20,422	$20,367	5.7%
Baptist Bible	SWAN	$10,000	$1,602	$2,227	$3,225	$2,718	$3,212	$966	-$2,395	**$21,555**	**$17,706**	$18,768	$20,626	16.5%
Central Methodist	Quest	$10,000	$1,334	$1,854	$1,386	$2,718	$3,223	$2,689	-$1,724	**$21,479**	**$17,682**	$18,743	$20,567	16.3%
Columbia	Arthur	$10,000	$1,767	$2,458	$3,331	$3,261	$4,865	$6,304	-$2,670	**$29,316**	**$22,045**	$23,367	$27,333	24.0%
Conception Seminary	Towers	$10,000	$2,494	$3,468	$2,081	$2,718	$1,876	$2,604	-$2,476	**$22,765**	**$18,080**	$19,165	$21,565	19.3%
Cottey College	SWAN	$10,000	$1,457	$2,026	$2,383	$3,805	$1,982	$4,024	-$2,359	**$23,318**	**$22,125**	$23,453	$23,363	5.6%
Covenant Theological Seminary	Bridges	$10,000	$1,635	$2,274	$6,147	$2,718	$4,076	$4,489	-$4,081	**$27,258**	**$19,471**	$20,639	$25,052	28.7%
Crowder	SWAN	$10,000	$1,463	$2,035	$1,952	$2,718	$5,229	$1,844	-$2,205	**$23,037**	**$18,165**	$19,254	$21,776	19.9%
Culver-Stockton	Lance	$10,000	$2,318	$3,223	$1,638	$2,718	$1,023	$1,612	-$2,992	**$19,540**	**$17,082**	$18,107	$19,062	11.6%
Drury University	SWAN	$10,000	$3,822	$5,315	$5,254	$6,522	$8,988	$5,267	-$5,558	**$39,611**	**$36,853**	$39,064	$39,429	7.0%
East Central	Archway	$10,000	$1,169	$1,626	$3,625	$3,261	$2,129	$2,715	-$2,715	**$21,810**	**$19,722**	$20,905	$21,508	9.1%
Fontbonne University	Bridges	$10,000	$1,786	$2,483	$2,835	$4,348	$3,347	$3,689	-$3,240	**$25,248**	**$24,660**	$26,139	$25,545	3.6%
Forest Institute of Professional Psyc	SWAN	$10,000	$158	$219	$1,629	$2,718	$335	$409	-$443	**$15,025**	**$15,685**	$16,626	$15,558	-0.8%
Hannibal-LaGrange	Lance	$10,000	$2,491	$3,464	$2,038	$2,718	$1,688	$2,416	-$2,933	**$21,882**	**$17,807**	$18,876	$20,880	17.3%
Harris Stowe	Bridges	$10,000	$1,609	$2,238	$1,265	$3,261	$676	$985	-$2,517	**$17,517**	**$18,393**	$19,497	$18,177	-1.2%
Jefferson	Archway	$10,000	$2,002	$2,784	$3,475	$4,348	$2,294	$3,139	-$3,285	**$24,758**	**$24,508**	$25,978	$25,164	2.7%
Kansas City Art Institute	WILO	$10,000	$792	$1,101	$6,240	$3,261	$1,100	$900	-$961	**$22,434**	**$19,915**	$21,110	$21,993	10.4%
Kenrick-Glennon Theological Semin	Bridges	$10,000	$1,650	$2,294	$1,069	$2,718	$365	$598	-$1,920	**$16,773**	**$16,226**	$17,200	$16,915	4.2%
Kirksville College of Osteopathic Me	Lance	$10,000	$413	$575	$1,142	$4,348	$1,318	$1,560	-$479	**$18,878**	**$22,688**	$24,049	$20,602	-9.2%
Lincoln	Arthur	$10,000	$2,838	$3,946	$2,430	$7,609	$1,341	$1,258	-$2,672	**$26,750**	**$36,746**	$38,951	$30,817	-16.1%
Lindenwood University	Bridges	$10,000	$1,735	$2,413	$2,255	$3,261	$4,876	$7,374	-$2,936	**$28,978**	**$21,940**	$23,256	$27,071	23.4%
Linn State Technical	Lance	$10,000	$405	$563	$4,896	$2,718	$359	$786	-$1,372	**$18,354**	**$16,715**	$17,718	$18,142	8.5%
Logan College of Chiropractic	Bridges	$10,000	$983	$1,366	$7,251	$3,805	$435	$926	-$1,126	**$23,639**	**$22,225**	$23,558	$23,612	6.2%
Maryville University	Bridges	$10,000	$2,764	$3,843	$2,899	$5,435	$3,535	$6,533	-$3,312	**$31,697**	**$30,529**	$32,361	$31,918	4.5%
Metropolitan Community College	WILO	$10,000	$2,735	$3,804	$7,517	$12,501	$21,670	$6,824	-$11,269	**$53,783**	**$63,241**	$67,036	$58,200	-8.0%
Midwest Baptist Theological Semina	WILO	$10,000	$2,323	$3,230	$2,358	$2,718	$1,771	$800	-$1,439	**$21,761**	**$17,769**	$18,836	$20,786	17.0%
Mineral Area College	Galahad	$10,000	$993	$1,381	$1,483	$2,718	$835	$590	-$1,717	**$16,283**	**$16,074**	$17,039	$16,535	2.9%
Missouri Baptist	Bridges	$10,000	$1,173	$1,631	$1,186	$2,718	$3,294	$1,184	-$1,350	**$19,836**	**$17,174**	$18,204	$19,292	12.3%
Missouri River Regional Library			$4,934	$0	$0	$0	$0	$10,778	-$9,269	**$6,443**	**$8,354**	$8,855	$7,247	-13.3%
Missouri Southern	SWAN	$10,000	$7,809	$10,858	$5,926	$8,697	$5,959	$4,456	-$5,765	**$47,939**	**$47,178**	$50,009	$48,629	3.1%
Missouri State Library	Arthur	$10,000	$2,696	$3,749	$452	$5,435	$1,353	$3,655	-$735	**$26,604**	**$28,953**	$30,691	$27,966	-3.4%
Missouri State University	SWAN	$10,000	$21,136	$29,391	$33,556	$23,915	$15,917	$21,107	-$23,020	**$132,003**	**$132,411**	$140,355	$134,787	1.8%
Missouri University of Sci & Technol	Merlin	$10,000	$11,113	$15,454	$12,355	$9,784	$20,899	$6,595	-$9,945	**$76,255**	**$59,815**	$63,404	$71,971	20.3%
Missouri Valley	Quest	$10,000	$1,495	$2,080	$2,158	$3,261	$2,523	$992	-$2,296	**$20,214**	**$19,228**	$20,382	$20,270	5.4%
Missouri Western	Towers	$10,000	$4,995	$6,945	$2,719	$7,609	$3,923	$6,145	-$3,752	**$38,585**	**$40,409**	$42,834	$40,001	-1.0%

Institution	Cluster	Fixed	Items(MCO)	Items(Local)	Tot Circ Act	Licenses	IntraCluster	InnReach	Lending	Target	2009-2010	Plus 6%	Assessment	% change
Moberly Area Community College	Lance	$10,000	$430	$598	$405	$3,261	$4,494	$2,405	-$1,223	**$20,369**	**$19,276**	$20,432	$20,390	5.8%
North Central Missouri State	Towers	$10,000	$773	$1,075	$591	$2,718	$676	$380	-$600	**$15,613**	**$15,867**	$16,819	$16,015	0.9%
Northwest Missouri State	Towers	$10,000	$8,565	$11,910	$14,146	$9,784	$1,718	$5,293	-$7,982	**$53,432**	**$52,752**	$55,917	$54,261	2.9%
Ozarks Technical Community Colleg	SWAN	$10,000	$802	$1,115	$3,568	$6,522	$9,188	$2,147	-$2,726	**$30,616**	**$34,069**	$36,113	$32,449	-4.8%
Rockhurst	WILO	$10,000	$4,656	$6,475	$2,849	$3,261	$3,335	$3,065	-$2,590	**$31,051**	**$22,582**	$23,937	$28,680	27.0%
Southeast Missouri State	Galahad	$10,000	$10,090	$14,030	$8,096	$15,219	$3,306	$12,630	-$9,059	**$64,312**	**$76,950**	$81,567	$70,064	-8.9%
Southwest Baptist University	SWAN	$10,000	$6,295	$8,754	$5,042	$7,066	$4,653	$2,305	-$3,998	**$40,118**	**$38,946**	$41,283	$40,506	4.0%
Springfield-Green County Library			$10,618	$0	$0	$0	$0	$38,587	-$19,702	**$29,503**	**$24,677**	$26,158	$28,388	15.0%
St. Charles County Community Colle	Archway	$10,000	$1,932	$2,686	$4,806	$4,892	$2,276	$2,316	-$4,502	**$24,406**	**$26,336**	$27,916	$25,576	-2.9%
St. Louis College of Pharmacy	Archway	$10,000	$1,439	$2,001	$2,445	$2,718	$1,529	$2,165	-$698	**$21,600**	**$17,720**	$18,783	$20,661	16.6%
St. Louis Community College	Archway	$10,000	$7,627	$10,606	$46,781	$21,741	$5,829	$11,265	-$14,520	**$99,329**	**$112,868**	$119,640	$106,100	-6.0%
St. Louis University		$10,000	$46,595	$0	$0	$0	$0	$30,151	-$15,911	**$70,836**	**$40,705**	$43,148	$61,606	51.3%
St. Paul School of Theology	WILO	$10,000	$1,954	$2,717	$3,258	$2,718	$2,047	$1,383	-$3,080	**$20,997**	**$17,533**	$18,585	$20,193	15.2%
State Fair Community College	Quest	$10,000	$1,200	$1,669	$630	$2,718	$1,712	$446	-$1,175	**$17,200**	**$16,358**	$17,339	$17,246	5.4%
Stephens	Arthur	$10,000	$2,690	$3,741	$2,533	$3,261	$1,535	$3,663	-$3,311	**$24,113**	**$20,435**	$21,661	$23,296	14.0%
Three Rivers Community College	Galahad	$10,000	$720	$1,001	$1,808	$2,718	$1,771	$2,951	-$1,782	**$19,186**	**$16,973**	$17,991	$18,787	10.7%
Truman State	Lance	$10,000	$15,125	$21,032	$39,530	$13,045	$6,241	$47,399	-$11,680	**$140,692**	**$92,535**	$98,087	$126,490	36.7%
University of Central Missouri	Quest	$10,000	$16,518	$22,969	$20,037	$15,762	$3,088	$9,443	-$11,501	**$86,317**	**$85,851**	$91,002	$87,878	2.4%
University of Missouri - Columbia	Merlin	$10,000	$75,403	$104,852	$71,329	$80,443	$155,688	$28,716	-$83,951	**$442,480**	**$444,789**	$471,476	$452,146	1.7%
University of Missouri - Kansas City	Merlin	$10,000	$35,106	$48,816	$32,068	$43,483	$50,416	$12,250	-$41,345	**$190,793**	**$224,775**	$238,261	$206,616	-8.1%
University of Missouri - St. Louis	Merlin	$10,000	$20,548	$28,573	$19,812	$22,828	$39,487	$14,117	-$25,686	**$129,678**	**$126,440**	$134,027	$131,128	3.7%
Washington University in St. Louis		$10,000	$65,475	$0	$0	$0	$0	$67,993	-$31,374	**$112,094**	**$70,907**	$75,161	$99,783	40.7%
Webster University / Eden	Bridges	$10,000	$7,284	$10,129	$18,349	$9,784	$6,288	$14,707	-$10,976	**$65,564**	**$56,506**	$59,897	$63,675	12.7%
Westminster	Arthur	$10,000	$2,377	$3,306	$2,407	$3,261	$4,576	$5,673	-$2,046	**$29,554**	**$22,118**	$23,446	$27,518	24.4%
William Jewell	WILO	$10,000	$3,988	$5,545	$4,709	$3,805	$2,700	$2,376	-$5,271	**$27,851**	**$23,528**	$24,940	$26,881	14.2%
William Woods	Arthur	$10,000	$2,404	$3,343	$2,851	$3,261	$1,400	$1,719	-$3,715	**$21,264**	**$19,553**	$20,726	$21,085	7.8%
		$600,000	$454,393	$454,393	$454,393	$454,393	$454,393	$454,393	-$454,393	**$2,871,965**	**$2,709,401**	$2,871,965	$2,871,965	6.0%

Institution	Cluster	Fixed	Items(MCO)	Items(Cluster)	Total Circ Act	Licenses	IntraCluster	InnReach	Lending	Assessment 2011-12	2010-11	% change
Assemblies of God Theological Semina	SWAN	$10,000	$2,214	$3,078	$4,789	$4,093	$2,538	$841	-$5,363	**$22,191**	**$21,821**	1.7%
Avila University	WILO	$10,000	$1,758	$2,445	$1,868	$3,509	$1,791	$1,988	-$2,236	**$21,123**	**$20,367**	3.7%
Baptist Bible	SWAN	$10,000	$1,723	$2,396	$3,469	$2,924	$3,455	$1,040	-$2,576	**$22,431**	**$20,626**	8.8%
Central Methodist	Quest	$10,000	$1,435	$1,995	$1,491	$2,924	$3,468	$2,893	-$1,855	**$22,350**	**$20,567**	8.7%
Columbia	Arthur	$10,000	$1,901	$2,644	$3,584	$3,509	$5,233	$6,782	-$2,873	**$30,781**	**$27,333**	12.6%
Conception Seminary	Towers	$10,000	$2,683	$3,731	$2,239	$2,924	$2,019	$2,802	-$2,664	**$23,733**	**$21,565**	10.1%
Cottey College	SWAN	$10,000	$1,567	$2,179	$2,564	$4,093	$2,133	$4,330	-$2,538	**$24,328**	**$23,363**	4.1%
Covenant Theological Seminary	Bridges	$10,000	$1,759	$2,446	$6,613	$2,924	$4,385	$4,830	-$4,391	**$28,567**	**$25,052**	14.0%
Crowder	SWAN	$10,000	$1,574	$2,189	$2,100	$2,924	$5,626	$1,984	-$2,372	**$24,026**	**$21,776**	10.3%
Culver-Stockton	Lance	$10,000	$2,493	$3,467	$1,763	$2,924	$1,101	$1,734	-$3,219	**$20,263**	**$19,062**	6.3%
Drury University	SWAN	$10,000	$4,112	$5,718	$5,652	$7,017	$9,670	$5,667	-$5,980	**$41,857**	**$39,429**	6.2%
East Central	Archway	$10,000	$1,258	$1,749	$3,900	$3,509	$2,291	$2,921	-$2,921	**$22,706**	**$21,508**	5.6%
Fontbonne University	Bridges	$10,000	$1,921	$2,671	$3,050	$4,678	$3,601	$3,968	-$3,486	**$26,405**	**$25,545**	3.4%
Forest Institute of Professional Psych	SWAN	$10,000	$170	$236	$1,752	$2,924	$361	$440	-$477	**$15,406**	**$15,558**	-1.0%
Hannibal-LaGrange	Lance	$10,000	$2,680	$3,726	$2,193	$2,924	$1,816	$2,599	-$3,155	**$22,784**	**$20,880**	9.1%
Harris Stowe	Bridges	$10,000	$1,731	$2,408	$1,361	$3,509	$728	$1,060	-$2,708	**$18,087**	**$18,177**	-0.5%
Jefferson	Archway	$10,000	$2,154	$2,995	$3,738	$4,678	$2,468	$3,377	-$3,534	**$25,877**	**$25,164**	2.8%
Kansas City Art Institute	WILO	$10,000	$852	$1,185	$6,714	$3,509	$1,183	$968	-$1,034	**$23,377**	**$21,993**	6.3%
Kenrick-Glennon Theological Seminary	Bridges	$10,000	$1,775	$2,468	$1,150	$2,924	$392	$643	-$2,065	**$17,287**	**$16,915**	2.2%
Kirksville College of Osteopathic Med	Lance	$10,000	$445	$619	$1,228	$4,678	$1,418	$1,679	-$515	**$19,551**	**$20,602**	-5.1%
Lincoln	Arthur	$10,000	$3,053	$4,245	$2,615	$8,187	$1,443	$1,353	-$2,875	**$28,021**	**$30,817**	-9.1%
Lindenwood University	Bridges	$10,000	$1,867	$2,596	$2,426	$3,509	$5,246	$7,933	-$3,159	**$30,417**	**$27,071**	12.4%
Linn State Technical	Lance	$10,000	$436	$606	$5,268	$2,924	$386	$845	-$1,476	**$18,988**	**$18,142**	4.7%
Logan College of Chiropractic	Bridges	$10,000	$1,057	$1,470	$7,801	$4,093	$468	$996	-$1,212	**$24,673**	**$23,612**	4.5%
Maryville University	Bridges	$10,000	$2,973	$4,134	$3,119	$5,848	$3,803	$7,028	-$3,564	**$33,342**	**$31,918**	4.5%
Metropolitan Community College	WILO	$10,000	$2,943	$4,092	$8,087	$13,449	$23,313	$7,342	-$12,123	**$57,103**	**$58,200**	-1.9%
Midwest Baptist Theological Seminary	WILO	$10,000	$2,499	$3,475	$2,537	$2,924	$1,905	$861	-$1,548	**$22,652**	**$20,786**	9.0%
Mineral Area College	Galahad	$10,000	$1,068	$1,486	$1,595	$2,924	$899	$635	-$1,847	**$16,760**	**$16,535**	1.4%
Missouri Baptist	Bridges	$10,000	$1,262	$1,755	$1,276	$2,924	$3,544	$1,274	-$1,452	**$20,582**	**$19,292**	6.7%
Missouri River Regional Library			$5,308	$0	$0	$0	$0	$11,596	-$9,972	**$6,932**	**$7,247**	-4.4%
Missouri Southern	SWAN	$10,000	$8,401	$11,682	$6,375	$9,356	$6,411	$4,794	-$6,202	**$50,816**	**$48,629**	4.5%
Missouri State Library	Arthur	$10,000	$2,900	$4,033	$486	$5,848	$1,455	$3,933	-$791	**$27,863**	**$27,966**	-0.4%
Missouri State University	SWAN	$10,000	$22,739	$31,620	$36,101	$25,729	$17,124	$22,707	-$24,766	**$141,256**	**$134,787**	4.8%
Missouri University of Sci & Technology	Merlin	$10,000	$11,956	$16,626	$13,292	$10,526	$22,484	$7,096	-$10,699	**$81,280**	**$71,971**	12.9%
Missouri Valley	Quest	$10,000	$1,609	$2,237	$2,322	$3,509	$2,715	$1,068	-$2,470	**$20,989**	**$20,270**	3.5%
Missouri Western	Towers	$10,000	$5,373	$7,472	$2,925	$8,187	$4,221	$6,611	-$4,036	**$40,753**	**$40,001**	1.9%

Institution	Cluster	Fixed	Items(MCO)	Items(Cluster)	Total Circ Act	Licenses	IntraCluster	InnReach	Lending	Assessment 2011-12	2010-11	% change
Moberly Area Community College	Lance	$10,000	$463	$643	$435	$3,509	$4,835	$2,587	-$1,316	**$21,156**	**$20,390**	3.8%
North Central Missouri State	Towers	$10,000	$832	$1,156	$635	$2,924	$728	$409	-$645	**$16,038**	**$16,015**	0.1%
Northwest Missouri State	Towers	$10,000	$9,214	$12,813	$15,218	$10,526	$1,848	$5,695	-$8,588	**$56,726**	**$54,261**	4.5%
Ozarks Technical Community College	SWAN	$10,000	$863	$1,200	$3,838	$7,017	$9,885	$2,310	-$2,933	**$32,180**	**$32,449**	-0.8%
Rockhurst	WILO	$10,000	$5,009	$6,966	$3,065	$3,509	$3,588	$3,298	-$2,786	**$32,648**	**$28,680**	13.8%
Southeast Missouri State	Galahad	$10,000	$10,855	$15,094	$8,711	$16,373	$3,556	$13,588	-$9,746	**$68,432**	**$70,064**	-2.3%
Southwest Baptist University	SWAN	$10,000	$6,773	$9,418	$5,425	$7,602	$5,006	$2,480	-$4,301	**$42,402**	**$40,506**	4.7%
Springfield-Green County Library			$11,423	$0	$0	$0	$0	$41,514	-$21,196	**$31,741**	**$28,388**	11.8%
St. Charles County Community College	Archway	$10,000	$2,078	$2,890	$5,171	$5,263	$2,449	$2,492	-$4,844	**$25,498**	**$25,576**	-0.3%
St. Louis College of Pharmacy	Archway	$10,000	$1,548	$2,153	$2,631	$2,924	$1,645	$2,329	-$751	**$22,480**	**$20,661**	8.8%
St. Louis Community College	Archway	$10,000	$8,205	$11,410	$50,329	$23,390	$6,271	$12,120	-$15,621	**$106,105**	**$106,100**	0.0%
St. Louis University		$10,000	$50,129	$0	$0	$0	$0	$32,438	-$17,117	**$75,450**	**$61,606**	22.5%
St. Paul School of Theology	WILO	$10,000	$2,102	$2,923	$3,506	$2,924	$2,202	$1,488	-$3,313	**$21,831**	**$20,193**	8.1%
State Fair Community College	Quest	$10,000	$1,291	$1,795	$678	$2,924	$1,842	$480	-$1,264	**$17,746**	**$17,246**	2.9%
Stephens	Arthur	$10,000	$2,894	$4,025	$2,726	$3,509	$1,652	$3,941	-$3,562	**$25,184**	**$23,296**	8.1%
Three Rivers Community College	Galahad	$10,000	$774	$1,077	$1,945	$2,924	$1,905	$3,175	-$1,917	**$19,882**	**$18,787**	5.8%
Truman State	Lance	$10,000	$16,272	$22,627	$42,528	$14,034	$6,714	$50,994	-$12,566	**$150,604**	**$126,490**	19.1%
University of Central Missouri	Quest	$10,000	$17,771	$24,711	$21,557	$16,958	$3,322	$10,159	-$12,374	**$92,105**	**$87,878**	4.8%
University of Missouri - Columbia	Merlin	$10,000	$81,122	$112,804	$76,739	$86,544	$167,496	$30,894	-$90,318	**$475,282**	**$452,146**	5.1%
University of Missouri - Kansas City	Merlin	$10,000	$37,768	$52,519	$34,500	$46,781	$54,239	$13,179	-$44,481	**$204,505**	**$206,616**	-1.0%
University of Missouri - St. Louis	Merlin	$10,000	$22,106	$30,740	$21,314	$24,560	$42,481	$15,187	-$27,634	**$138,755**	**$131,128**	5.8%
Washington University in St. Louis		$10,000	$70,441	$0	$0	$0	$0	$73,150	-$33,754	**$119,838**	**$99,783**	20.1%
Webster University / Eden	Bridges	$10,000	$7,836	$10,897	$19,741	$10,526	$6,765	$15,822	-$11,809	**$69,778**	**$63,675**	9.6%
Westminster	Arthur	$10,000	$2,557	$3,556	$2,590	$3,509	$4,923	$6,103	-$2,202	**$31,037**	**$27,518**	12.8%
William Jewell	WILO	$10,000	$4,290	$5,966	$5,066	$4,093	$2,905	$2,556	-$5,671	**$29,205**	**$26,881**	8.6%
William Woods	Arthur	$10,000	$2,587	$3,597	$3,067	$3,509	$1,506	$1,849	-$3,996	**$22,118**	**$21,085**	4.9%
		$600,000	$488,857	$488,857	$488,857	$488,857	$488,857	$488,857	-$488,857	**$3,044,283**	**$2,871,965**	6.0%